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**BAC NINH PROVINCIAL PARTY COMMITTEE LEADS
THE PROMOTION OF INDUSTRIALIZATION AND
MODERNIZATION IN THE PROVINCE TODAY**

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SUMMARY OF DOCTORAL THESIS OF JOURNALISM

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INTRODUCTION

1. Reasons for choosing the topic

Industrialization and modernization are inherent issues in the process of transitioning from small-scale to large-scale production. Industrialization and modernization will gradually develop the forces of production, improve the living standards of the people, and contribute to the perfection of socialist social relations of production, thereby gradually raising the level of civilization of society.

Deeply aware of the role of industrialization and modernization in the country's development, the Communist Party of Vietnam has identified promoting industrialization and modernization as a central task, a major and top priority policy of the Party, State, and people during the transitional period to socialism. Over 40 years of reform, under the leadership of the Party, industrialization and modernization have achieved tremendous successes, promoting high economic growth, improving the quality of growth, rapidly expanding the size of the economy, and positively shifting the economic and labor structures, transforming Vietnam into a middle-income developing country. The theoretical thinking and understanding of industrialization, modernization, and the acceleration of industrialization and modernization in our country are becoming clearer and more complete. Resolution No. 29-NQ/TW of the 6th Plenum of the 13th Central Committee (November 2022) on “Continuing to accelerate the industrialization and modernization of the country until 2030, with a vision to 2045” defines: “Industrialization and modernization of the country is a fundamental and comprehensive transformation of the economy and social life, based primarily on the development of industry and services on the foundation of science and technology and innovation; it is the central task of the socio-economic development strategy, building an independent, self-reliant, proactive, and actively integrated economy that develops rapidly and sustainably, becoming a developed, high-income country in accordance with the socialist orientation.” The 14th National Congress of the Party continued to affirm: “...to accelerate industrialization and modernization, taking science, technology, innovation and digital transformation as the main driving force.”

Bac Ninh province is strategically located within the Hanoi Capital Region, the Northern Key Economic Zone, and the Red River Delta. The experience of Bac Ninh province in recent years shows it to be a typical development model,

reflecting a spectacular breakthrough from a purely agricultural province to a modern industrial province. These results were achieved primarily because the Bac Ninh Provincial Party Committee made significant efforts in leading and promoting industrialization and modernization. The Provincial Party Committee concretized the Party's guidelines for promoting industrialization and modernization into the specific conditions of the locality; correctly identified key tasks and priorities to accelerate industrialization and modernization in the province; effectively led the implementation of the Provincial Party Committee's resolutions and policies; and regularly conducted inspections and supervision of the implementation of industrialization and modernization policies in the province.

However, the leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization has also revealed some limitations and shortcomings, such as: Some policies on the direction and tasks of promoting industrialization and modernization have not been clearly specified with concrete targets and implementation roadmaps; the leadership of subordinate Party organizations, the provincial government, the Fatherland Front, and political and social organizations in implementing the contents and measures to promote industrialization and modernization in the province has sometimes lacked thoroughness and focus; Leadership in attracting investment, constructing and implementing industrialization and modernization projects and programs still has certain limitations in terms of effectiveness and quality; the effectiveness of preliminary and final reviews of industrialization and modernization is not high; some resolutions, programs, and policies of the Provincial Party Committee on promoting industrialization and modernization are limited in their level of specificity, leading to difficulties in implementation; personnel work is sometimes not synchronized with the goal of promoting industrialization and modernization; The inspection and supervision of the implementation of industrialization and modernization by the Provincial Party Committee has sometimes been infrequent and ineffective. A systematic and in-depth study to find feasible solutions to leverage strengths, overcome limitations and weaknesses, and strengthen the leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization is a very urgent issue.

Currently, promoting industrialization and modernization in Bac Ninh is facing many new and complex issues; the process of promoting industrialization and modernization in Bac Ninh province is also directly and multifacetedly

affected. Furthermore, to promote industrialization and modernization in Bac Ninh province in the coming years, aiming to build Bac Ninh into a modern industrial province and a centrally-governed city, it is essential to strengthen the leadership of the Bac Ninh Provincial Party Committee.

Based on the above reasons, the research topic: "The Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization in the province today" is urgent both theoretically and practically.

2. Research objectives and tasks of the thesis

2.1. Research objectives

Based on clarifying the theoretical and practical issues of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization in the province, this thesis proposes directions and solutions to strengthen the leadership of the Bac Ninh Provincial Party Committee in order to further promote industrialization and modernization in the province in the coming period.

2.2. Tasks

- Overview of typical scientific works related to the topic;
- To clarify theoretical issues regarding the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization in the province today;
- To accurately assess the current state of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization in the province from 2015 to the present, identifying the causes and drawing lessons from the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization;
- To propose directions and solutions to strengthen the leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization in the province until 2035.

3. Research Subject and Scope of the Thesis

3.1. Research Subject: The Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization in the province.

3.2. Research Scope

- Regarding the content: The thesis focuses on researching the leadership of the Bac Ninh Provincial Party Committee in the industrialization and modernization of the economy.

- In terms of time: The thesis studies and surveys the leadership of the Bac Ninh Provincial Party Committee in implementing industrialization and modernization in the province from 2015 to the present; proposing directions and solutions valid until 2035.

4. Theoretical, Practical, and Methodological Basis

4.1. Theoretical Basis

The dissertation is based on the viewpoints of Marxism-Leninism, Ho Chi Minh Thought, and the viewpoints and guidelines of the Communist Party of Vietnam on industrialization and modernization; and on the leadership of the ruling Communist Party in the cause of building a socialist society.

4.2. Practical Basis

The practical aspects of promoting industrialization and modernization in Bac Ninh province and the current situation of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization in the province from 2015 to the present.

4.3. Research Methods

- *Methodological approach:* The dissertation is researched using the methodology of Marxism-Leninism.

- *Specific research methods:* The thesis employs interdisciplinary and specialized scientific research methods such as: Historical and logical methods; Analytical and synthetic methods; Sociological survey methods; Statistical and comparative methods; Practical summation methods; Expert methods.

5. New scientific contributions of the thesis:

- Based on the concept of the Bac Ninh Provincial Party Committee leading the acceleration of industrialization and modernization, and its practical application, this thesis establishes a specific content regarding the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization, tailored to the current characteristics of Bac Ninh province.

- Based on an assessment of the current state of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization in Bac Ninh province, the thesis draws two profound lessons.

- The thesis proposes two breakthrough solutions to strengthen the leadership of the Bac Ninh Provincial Party Committee in promoting

industrialization and modernization.**6. Theoretical and Practical Significance of the Thesis**

6.1. Theoretical Significance

This dissertation contributes to supplementing and refining the theory of the Party's leadership in the economy in general, and the Party's leadership in promoting industrialization and modernization in particular.

6.2. Practical Significance

- The research results of the thesis can serve as a reference document for the Bac Ninh Provincial Party Committee and other Provincial Party Committees in leading the promotion of industrialization and modernization in the province.

- The thesis can serve as a reference document for scientific research and study on Party building and state administration.

7. Structure of the Thesis

The thesis consists of an introduction, content with 4 chapters and 9 sections; conclusion, a list of the author's published scientific works related to the thesis topic; a list of references and appendices.

Chapter 1

OVERVIEW OF RESEARCH RELATED TO THE THESIS TOPIC

1.1. Research works abroad

This dissertation primarily studies scientific works from Western European countries, the UK, Germany, Japan, Singapore, China, Laos, Thailand, Malaysia, South Korea, Ethiopia, South Africa, and Brazil related to industrialization and modernization; and leadership in industrialization and modernization. These works have provided many insights for research on the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization in the province today.

1.2. Domestic Research Works

The dissertation has reviewed groups of domestic research works related to industrialization and modernization; promoting industrialization and modernization; and the Party and provincial Party committees' leadership of industrialization and modernization. These research works, in the form of monographs, reference books, doctoral dissertations, and scientific articles related to the dissertation topic, have made significant scientific contributions.

1.3. Overview of research results of scientific works related to the topic and the issues the dissertation focuses on addressing

1.3.1. Overview of the results of research works related to the topic

Firstly, research studies both domestically and internationally have approached and clarified from various angles the theory of industrialization and modernization; promoting industrialization and modernization; and the Party's leadership and the State's management of industrialization and modernization.

Secondly, many research studies both domestically and internationally have surveyed and assessed the current state of the process of promoting industrialization and modernization in countries around the world and in Vietnam.

Thirdly, numerous studies both domestically and internationally have offered suggestions and recommendations on directions and solutions to promote industrialization and modernization, and to strengthen the leadership of Party committees in promoting industrialization and modernization.

1.3.2. Issues the dissertation focuses on addressing

Firstly, clarifying the theoretical issues regarding the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization, focusing on clarifying related concepts; the content, measures, and role of

promoting industrialization and modernization in Bac Ninh province; and the content, methods, and role of the Bac Ninh Provincial Party Committee in leading the promotion of industrialization and modernization in the province today.

Secondly, the study comprehensively assesses the current state of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization in the province from 2015 to 2025, focusing on two aspects: leadership content and leadership methods. It identifies the causes of strengths and weaknesses and draws lessons learned from the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization over the past period.

Thirdly, this study forecasts the factors influencing the leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization in the coming period. Based on this, it proposes key directions and a system of solutions, including focused and breakthrough solutions, to strengthen the leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization in the province in the coming period.

Chapter 2

THE BAC NINH PROVINCIAL PARTY COMMITTEE'S LEADERSHIP IN PROMOTING INDUSTRIALIZATION AND MODERNIZATION TODAY - THEORETICAL AND PRACTICAL ISSUES

2.1. Bac Ninh Province, the Provincial Party Committee, the Provincial Party Committee and the promotion of industrialization and modernization in the province today

2.1.1. Bac Ninh Province, the Provincial Party Committee and the Provincial Party Committee today

2.1.1.1 Overview of the new Bac Ninh province

2.1.1.2. Bac Ninh Provincial Party Committee

- * Bac Giang Provincial Party Committee
- * Former Bac Ninh Provincial Party Committee
- * New Bac Ninh Provincial Party Committee
- * Bac Ninh Provincial Party Committee

2.1.1.3. Bac Ninh Provincial Party Committee

- * Concept
- * Function
- * Tasks and powers

- * Organizational structure

- * Working relationships

2.1.2. Industrialization, modernization, and promoting industrialization and modernization in Bac Ninh province - Concepts, content, characteristics, and role.

2.1.2.1. Industrialization and Modernization in Bac Ninh Province

- * Concept of Industrialization and Modernization

- * Concept of Industrialization and Modernization in Bac Ninh Province

Industrialization and modernization in Bac Ninh province is a fundamental and comprehensive transformation of the economy and social life, primarily based on the development of industry and services on the foundation of science and technology, innovation to increase labor productivity, improve the material and spiritual lives of the people, aiming to become a modern, smart, and distinctive industrial city, contributing to the role of an important growth pole in the Red River Delta region.

This process takes the development of high-quality human resources and digital transformation as breakthrough drivers to enhance labor productivity, improve the material and spiritual lives of the people, aiming to become a modern, smart, and distinctive industrial city, contributing to the role of an important growth pole in the Red River Delta region.

- * *Content of industrialization and modernization in Bac Ninh province*

Firstly, shift the economic and industrial structure towards modernization, increasing technological content and total factor productivity.

Secondly, develop modern infrastructure and urban areas through the synchronized investment in a regional transportation system and the construction of smart cities, using digital transformation as a means to improve the efficiency of administrative management and public service delivery.

Thirdly, develop high-quality human resources, fundamentally reform vocational education, and strengthen the links between training institutions and businesses to supply a workforce of engineers and technical workers capable of mastering new technologies.

Fourth, ensure sustainable development and protect the ecological environment, requiring strict control of industrial pollution, thorough waste treatment, and encouragement of green investment projects, in order to balance economic development and resource conservation.

Fifth, administrative reform and ensuring social security contribute to achieving the goal of comprehensive and sustainable industrialization and modernization in Bac Ninh province.

Sixth, implement industrialization and modernization of agriculture and rural areas, aiming towards concentrated, large-scale commodity production and the application of high technology in agricultural production.

** Characteristics of industrialization and modernization in Bac Ninh province*

Firstly, the most prominent characteristic of industrialization and modernization in Bac Ninh is the strong development of industries with high technological content and added value, especially electronics manufacturing, semiconductor components, and information technology.

Secondly, the industrialization and modernization process of Bac Ninh province bears the strong imprint of an outward-oriented growth model, in which attracting foreign direct investment plays a leading role in promoting growth and economic restructuring.

Thirdly, the industrialization and modernization process in Bac Ninh province is closely linked to the implementation of the smart city model.

** The Role of Industrialization and Modernization in Bac Ninh Province*

Firstly, industrialization and modernization play a decisive role in the socio-economic development of Bac Ninh province.

Secondly, industrialization and modernization in Bac Ninh province make a significant contribution to the success of the national industrialization and modernization process.

Thirdly, industrialization and modernization create large material and technical resources to meet the requirements of ensuring national security and defense, implementing social welfare policies, developing a synchronous and modern infrastructure, and aiming for sustainable development of the province.

2.1.2.2. Promoting Industrialization and Modernization in Bac Ninh Province

** Concept of promoting industrialization and modernization in Bac Ninh Province*

Promoting industrialization and modernization in Bac Ninh Province refers to the overall measures taken by various entities to accelerate and strengthen the process of industrialization and modernization, aiming to transform Bac Ninh into

a modern industrial province in the Red River Delta region, contributing to the rapid and sustainable development of the country.

** Content of promoting industrialization and modernization in Bac Ninh Province*

Firstly, accelerate the restructuring of the economy and industry towards modernization, increasing technological content and total factor productivity.

Secondly, promote the development of modern infrastructure and urban areas through the synchronized investment in a regional transportation network and the construction of smart cities, using digital transformation as a means to improve the efficiency of administrative management and public service delivery.

Third, promote the development of high-quality human resources, fundamentally reform vocational education, and strengthen the links between training institutions and businesses to supply a workforce of engineers and technical workers capable of mastering new technologies.

Fourth, promote sustainable development and protect the ecological environment, requiring strict control of industrial pollution, thorough waste treatment, and encouragement of green investment projects, in order to balance economic development and resource conservation.

Fifth, promote administrative reform and ensure social security, contributing to the achievement of the comprehensive and sustainable industrialization and modernization goals in Bac Ninh province.

Sixth, promote industrialization and modernization of agriculture and rural areas, aiming for concentrated, large-scale commodity production and the application of high technology in agricultural production.

** Measures to promote industrialization and modernization in Bac Ninh province*

First, innovate development thinking and improve institutions, mechanisms, and policies serving industrialization and modernization.

Secondly, vigorously develop science and technology, innovation, and digital transformation throughout the entire economy.

Thirdly, develop high-quality human resources, especially high-tech human resources, in line with market demands.

Fourthly, develop foundational and leading industries and expand supporting industries in a modern direction.

Fifthly, develop infrastructure and implement industrial development in a green, circular, and environmentally sustainable manner.

Sixthly, promote selective investment attraction while leveraging the driving role of private enterprises.

** The Role of Promoting Industrialization and Modernization in Bac Ninh Province*

Firstly, to accelerate rapid and sustainable economic growth, aiming to transform Bac Ninh province into a centrally-governed city before 2030 and, by 2045, a green, civilized city deeply rooted in the Kinh Bac cultural identity.

Secondly, to accelerate job creation, improve the quality of human resources, and enhance the living standards of the people.

Thirdly, to strongly strengthen technological potential, modernize infrastructure, and promote digital transformation.

2.2. The Bac Ninh Provincial Party Committee's Leadership in Promoting Industrialization and Modernization in the Province Today - Concepts, Content, Methods, and Role

2.2.1. Concept of the Bac Ninh Provincial Party Committee's Leadership in Promoting Industrialization and Modernization in the Province

** Concept of leadership*

** Concept of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization in Bac Ninh province*

The Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization in Bac Ninh province encompasses all activities of the Provincial Party Committee in formulating resolutions and policies on promoting industrialization and modernization, organizing implementation, and inspecting and supervising implementation to accelerate industrialization and modernization in the province, to a higher level, with greater efficiency and sustainability.

2.2.2. Content of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization

Firstly, to lead the direction and tasks of promoting industrialization and modernization in the province.

Secondly, to lead subordinate Party organizations, the provincial government, the Fatherland Front, and other political and social organizations in

implementing the contents and measures to promote industrialization and modernization in the province.

Thirdly, it leads the building and strengthening of the organizational structure and improving the quality of the cadre and human resources to meet the requirements of promoting industrialization and modernization in the province.

Fourth, leaders should leverage advantages and create a favorable environment to attract domestic and foreign investment; and develop and implement projects and programs to promote industrialization and modernization in the province.

Fifth, leading the coordination and mobilization of forces and resources to promote industrialization and modernization in the province.

Sixth, leading the preliminary and final reviews of the promotion of industrialization and modernization in the province.

2.3. Methods by which the Bac Ninh Provincial Party Committee leads the promotion of industrialization and modernization.

Firstly, the Provincial Party Committee leads through resolutions, programs, and policies on promoting industrialization and modernization in the province.

Secondly, the Provincial Party Committee leads the promotion of industrialization and modernization in the province through propaganda, persuasion, and mobilization.

Thirdly, the Provincial Party Committee leads the promotion of industrialization and modernization in the province through organizational and personnel work.

Fourth, the Provincial Party Committee leads the acceleration of industrialization and modernization in the province through party organizations and party members.

Fifth, the Provincial Party Committee leads the acceleration of industrialization and modernization in the province through inspection and supervision.

2.2.4. The role of the Bac Ninh Provincial Party Committee in leading the acceleration of industrialization and modernization

Firstly, the correct leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization in the locality is the leading factor ensuring that Bac Ninh province correctly implements the Party's viewpoints and policies on promoting industrialization and modernization.

Secondly, the leadership of the Bac Ninh Provincial Party Committee plays a decisive role in mobilizing and effectively utilizing financial, human, technological, and other resources to promote the province's industrialization and modernization.

Thirdly, the leadership of the Provincial Party Committee is of great importance to the effective organization, implementation, inter-sectoral coordination, and ensuring the sustainable development of the industrialization and modernization campaign.

Chapter 2 Summary

Thus, this chapter has systematized the theoretical and practical basis of Bac Ninh province, the Provincial Party Committee, and the Provincial Party Committee; of industrialization and modernization and promoting industrialization and modernization in Bac Ninh province; the content, methods, and role of the Bac Ninh Provincial Party Committee in leading the promotion of industrialization and modernization in the province. The Bac Ninh Provincial Party Committee focuses on leading the promotion of industrialization and modernization in the province through 6 contents and 7 methods of leadership in promoting industrialization and modernization in the province.

Chapter 3

BAC NINH PROVINCIAL PARTY COMMITTEE LEADS THE PROMOTION OF INDUSTRIALIZATION AND MODERNIZATION - CURRENT SITUATION, CAUSES, AND EXPERIENCES

3.1. Current situation of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization from 2015 to 2025

3.1.1. Advantages

3.1.1.1. Advantages in implementing the content of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization

Firstly, the Provincial Party Committee has attached importance to and promptly set forth directions and tasks to promote industrialization and modernization in the province.

Secondly, the Provincial Party Committee regularly leads the political system in the province in organizing the implementation of contents and measures to promote industrialization and modernization in the province.

Thirdly, the Provincial Party Committee always pays attention to leading the building and strengthening of the apparatus and improving the quality of the cadre

and human resources to meet the requirements of promoting industrialization and modernization in the province.

Fourthly, the Provincial Party Committee has focused on leading the effort to leverage advantages and create a favorable environment to attract domestic and foreign investment; and to develop and implement projects and programs to promote industrialization and modernization in the province.

Fifth, the Provincial Party Committee's leadership in coordinating and mobilizing forces and resources to promote industrialization and modernization in the province has made significant progress.

Sixth, the Provincial Party Committee regularly leads the preliminary and final reviews of the work on promoting industrialization and modernization in the province.

3.1.1.2. Advantages in implementing the method of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization

Firstly, the Provincial Party Committee has proactively and flexibly led the province through resolutions, programs, and policies aimed at promoting industrialization and modernization.

Secondly, the Provincial Party Committee has led the acceleration of industrialization and modernization through regular and effective propaganda, persuasion, and mobilization efforts.

Thirdly, the Provincial Party Committee has focused on leading the acceleration of industrialization and modernization through organizational and personnel work.

Fourthly, the Provincial Party Committee has consistently prioritized leading the acceleration of industrialization and modernization through party organizations and party members.

Fifth, the Provincial Party Committee regularly leads the promotion of industrialization and modernization in the province through inspection and supervision.

3.1.2. Limitations

3.1.2.1. Limitations in implementing the content of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization

Firstly, some policies on the direction and tasks of promoting industrialization and modernization are still not specific in terms of the system of indicators and implementation roadmap.

Secondly, the leadership of subordinate Party organizations, provincial government, the Fatherland Front, and political and social organizations in implementing the contents and measures to promote industrialization and modernization in the province has sometimes lacked thoroughness and focus

Thirdly, there is still a certain gap between the capacity of the cadre and the requirements of implementing industrialization and modernization tasks in the new context.

Fourthly, the leadership in attracting investment, building and implementing industrialization and modernization projects and programs still has certain limitations in terms of effectiveness and quality.

Fifth, the leadership's coordination and mobilization of forces and resources to promote industrialization and modernization in the province still have some limitations.

Sixth, the effectiveness of preliminary and final reviews on industrialization and modernization is not high because the content mainly focuses on reporting results, without in-depth analysis of the causes of limitations, and the application of results to adjust leadership solutions is still limited.

3.1.2.2. Limitations in implementing the method of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization.

Firstly, the resolutions, programs, and policies of the Provincial Party Committee on promoting industrialization and modernization are limited in their specificity, leading to difficulties in implementation.

Secondly, the effectiveness of propaganda, persuasion, and mobilization regarding industrialization and modernization in the leadership methods of the Provincial Party Committee is not high due to content that is not relevant to reality, forms that are not diverse, and the failure to effectively utilize modern information channels.

Thirdly, personnel work is sometimes not synchronized with the goal of promoting industrialization and modernization.

The industrialization and modernization efforts of the Provincial Party Committee have sometimes been inconsistent and ineffective.

3.2. Causes and Experiences

3.2.1. Causes of the Current Situation

3.2.1.1. Causes of Advantages

Firstly, the correct viewpoints, policies, guidelines, and strategies of the Party and State on promoting industrialization and modernization are the particularly important basis for the Bac Ninh Provincial Party Committee to

develop and issue correct, feasible resolutions, directives, and conclusions, creating fundamental conditions for successful implementation.

Secondly, the high level of political consensus and determination of the Bac Ninh Provincial Party Committee.

Thirdly, the Party committees and organizations in the Party, government, Fatherland Front, and socio-political organizations of the province have thoroughly grasped the Party's guidelines and the Provincial Party Committee's policies; actively strived to fulfill their responsibilities and tasks well, creating favorable conditions for the Provincial Party Committee to lead and promote industrialization and modernization effectively.

Fourth, the coordination among organizations within the province's political system in participating in, developing, and implementing resolutions, directives, and conclusions of the Provincial Party Committee and its Standing Committee on promoting industrialization and modernization has been given attention and guidance by the Provincial Party Committee. Generally, this coordination has been close and effective, making a significant contribution to the province's leadership in promoting industrialization and modernization.

Fifth, Bac Ninh province possesses many favorable conditions in terms of geographical location, politics, economy, culture and society, the level of public education, and revolutionary traditions, creating a solid foundation for the effective leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization.

3.2.1.2. Causes of Limitations and Shortcomings

Firstly, the complex fluctuations in the global and regional situation and the negative aspects of the market economy have negatively impacted the leadership in promoting industrialization and modernization.

Secondly, the awareness and responsibility of some Party committees and governments, and the proactive and active participation of the Fatherland Front and political and social organizations have not been focused or decisive; specific plans for assigning tasks, monitoring, and inspecting the implementation of the political tasks have not been developed.

Third, the inadequacy of professional and modern management capabilities among a segment of cadres, especially management cadres, in the face of new demands.

Fourth, the role of organizations within the political system, social organizations, and local people in participating in the Provincial Party Committee's leadership in promoting industrialization and modernization has sometimes not been fully utilized; guidance from higher levels and facilitation from central agencies for the Provincial Party Committee in leading the promotion of industrialization and modernization have not been consistent.

Fifth, due to inadequacies in the legal framework and operational mechanisms in the process of industrialization and modernization.

Sixth, due to the imbalance between external and internal forces in the local industrial ecosystem.

3.2.2. Experience

Firstly, in leading the acceleration of industrialization and modernization, based on a thorough understanding and firm grasp of the Party's guidelines and policies, the Provincial Party Committee has built a high level of unity in awareness and determination, thereby proactively and creatively formulating policies and decisions to promote industrialization and modernization in accordance with the province's characteristics, potential, and strengths.

Secondly, in the process of leading the promotion of industrialization and modernization, the Provincial Party Committee must ensure comprehensive and synchronized leadership, but with a focus on key areas; with high political determination, great effort, and decisive action.

Thirdly, focus leadership efforts on attracting and selecting investors to develop industries that utilize modern technology, have high labor productivity, save energy, and have minimal environmental impact.

Fourth, in leading the acceleration of industrialization and modernization, the Provincial Party Committee places special emphasis on personnel work, aiming to build a team at all levels with high qualities, capabilities, and responsibility, especially the leadership and management team of the political system.

Fifthly, the close leadership and guidance of the Provincial Party Committee, coupled with improved management and administration efficiency of the government, is the basis for ensuring the success of the process of promoting industrialization and modernization in Bac Ninh province.

Chapter 3 Summary

Chapter 3 focused on analyzing and clarifying the achievements as well as the limitations in the content and methods of leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization in the province. The thesis assessed the current situation with 6 contents of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization and 5 methods of the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization. The thesis frankly pointed out the achievements, existing limitations, and their causes. From this, it drew five valuable lessons for the Bac Ninh Provincial Party Committee to lead the acceleration of industrialization and modernization in the coming period.

Chapter 4

MAIN DIRECTIONS AND SOLUTIONS FOR STRENGTHENING THE LEADERSHIP OF THE BAC NINH PROVINCIAL PARTY COMMITTEE IN PROMOTING INDUSTRIALIZATION AND MODERNIZATION IN THE COMING PERIOD

4.1. Forecasting the factors impacting and directions for strengthening the leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization

4.1.1. Forecasting Factors Affecting the Leadership of the Bac Ninh Provincial Party Committee in Promoting Industrialization and Modernization

4.1.1.1. Advantages

First, regarding the global context.

Second, regarding the domestic context.

Third, regarding the context of Bac Ninh province.

4.1.1.2. Difficulties

First, regarding the global context

Secondly, regarding the domestic situation.

Thirdly, regarding the situation in Bac Ninh province.

4.1.2. Directions for strengthening the leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization in the coming years

Firstly, strengthen the leadership of the Bac Ninh Provincial Party Committee to promote industrialization and modernization to achieve the goals set for the 2025-2030 period.

Secondly, strengthen the leadership of the Bac Ninh Provincial Party Committee to improve institutions and create momentum to promote industrialization and modernization, and boost breakthrough growth in the 2025-2030 period.

Third, strengthen the Provincial Party Committee's leadership in promoting industrialization and modernization, coupled with strengthening leadership in resource management and promoting the green transformation strategy and sustainable development.

Fourth, strengthen the Provincial Party Committee's leadership in promoting industrialization and modernization, coupled with attention to leading the development of culture, human resources, and ensuring sustainable social security during the process of promoting industrialization and modernization.

Fifth, innovation in leadership content must go hand in hand with innovation in the Provincial Party Committee's leadership methods in promoting industrialization and modernization, creating a strong and effective shift in leadership style.

4.2. Key solutions to strengthen the leadership of the Provincial Party Committee in promoting industrialization and modernization in the coming period

4.2.1. Enhancing awareness and responsibility of Provincial Party Committee members, Party committees at all levels, and cadres and Party members regarding the leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization

Firstly, innovating the dissemination of the Party's guidelines and resolutions, and the Provincial Party Committee's resolutions on promoting industrialization and modernization in the new context.

Secondly, strengthen propaganda to raise awareness and responsibility among Provincial Party Committee members, Party committees at all levels, and cadres and Party members on key issues related to promoting industrialization and modernization in the province.

Thirdly, select appropriate forms and methods of propaganda to raise awareness about promoting industrialization and modernization for each target group of cadres, Party members, and the people.

Fourthly, the Provincial Party Committee and Party committees at the commune level should strengthen leadership and guidance for media agencies to innovate the content and methods of disseminating the Party's guidelines and policies, the State's laws and regulations, and the Provincial Party Committee's resolutions on promoting industrialization and modernization.

4.2.2. Building a system of close leadership and guidance, a focused and decisive leadership style to address breakthrough and key tasks in the process of accelerating industrialization and modernization

Firstly, the Bac Ninh Provincial Party Committee reviewed and standardized its working regulations, linking them with thorough decentralization and delegation of power.

Secondly, the Provincial Party Committee established a mechanism for monitoring implementation through Party discipline and quantitative indicators (KPIs).

Thirdly, the Provincial Party Committee reformed its leadership style towards a "Direct - Confrontational - Responsible" approach.

Fourthly, the Provincial Party Committee developed a model for operating the "Three Decisions" mechanism, linked to protecting dynamic and creative cadres.

Fifthly, it established ethical standards for public service among Party members and cadres in the Kinh Bac region in the new era.

4.2.3. Focus leadership on improving the investment environment, selecting and attracting investors to develop high-tech, low-emission, and energy-efficient manufacturing industries; promptly address bottlenecks, and accelerate the implementation of key socio-economic projects related to the province's industrialization and modernization.

Firstly, the Bac Ninh Provincial Party Committee focuses on leading efforts to improve the investment environment, selecting and attracting investors to develop high-tech, low-emission, and energy-saving manufacturing industries.

Secondly, the Provincial Party Committee promptly addresses bottlenecks and accelerates the implementation of key socio-economic projects related to industrialization and modernization of the province.

4.2.4. Strengthening leadership in human resource development; enhancing the management capacity for industrialization and modernization based on science, technology, digital transformation, and the knowledge economy and green economy for management staff and entrepreneurs.

Firstly, the Provincial Party Committee leads in enhancing the management capacity for industrialization and modernization based on science, technology, digital transformation, and the knowledge economy and green economy for provincial leaders and managers.

Secondly, the Provincial Party Committee leads in building a team of entrepreneurs with the capacity to manage industrialization and modernization based on science, technology, digital transformation, and the knowledge economy and green economy.

Thirdly, the Provincial Party Committee leads the development of high-quality human resources to meet the requirements of breakthrough development in science, technology, foundational industries, and emerging industries.

4.2.5. Leading the acceleration of administrative reform, building a proactive government, improving the effectiveness and efficiency of state management in promoting industrialization and modernization; attracting more investment for development; and developing the private economy in the province.

Firstly, the Provincial Party Committee leads the acceleration of administrative reform, building a proactive government, and improving the effectiveness and efficiency of state management in promoting industrialization and modernization.

Secondly, the Provincial Party Committee leads the attraction of more investment for development; and the development of the private economy in the province.

4.2.6. Strengthen leadership in coordinating the work of departments and agencies; promote the role of the Vietnam Fatherland Front, political and social organizations, and all resources and driving forces to implement the task of accelerating industrialization and modernization in the province.

Firstly, the Provincial Party Committee should strengthen coordination among departments and agencies and improve the effectiveness of the political system to overcome the current situation of "passing the buck" and lack of close coordination in Bac Ninh province.

Secondly, the Provincial Party Committee leadership needs to strengthen regular coordination mechanisms with neighboring provinces and cities on issues related to interconnected transportation infrastructure.

Thirdly, the Provincial Party Committee needs to continue directing the Fatherland Front and political and social organizations (especially the Vietnam General Confederation of Labor) to enhance the effectiveness of supervision through thematic supervision campaigns.

Fourth, the Provincial Party Committee strengthens the leadership of Party committees at all levels, especially Party committees in communes and wards with industrial zones, to organize regular dialogue sessions between Party committees, the government, and workers and laborers.

4.2.7. Strengthening inspection, supervision, preliminary and final reviews of the implementation of tasks to promote industrialization and modernization in the province

First, the Provincial Party Committee needs to lead and direct subordinate Party committees and organizations, especially commune and ward Party committees, to conduct inspection and supervision of subordinate Party organizations and Party members regarding the implementation of the Provincial Party Committee's resolutions on promoting industrialization and modernization.

Secondly, the Provincial Party Committee will strengthen inspection and supervision of Party Committees at the commune and ward levels with industrial parks and clusters, and Party Committees at all levels in agencies and organizations involved in land clearance, investment licensing, land use right certificate issuance, industrial park management, finance, and support for startup businesses and innovation.

Thirdly, the Provincial Party Committee will strengthen leadership of functional agencies of the government in conducting inspections, controls, and state audits of commune-level governments regarding the implementation of industrialization and modernization, and coordinate with the Party Committee's Inspection Committee at all levels in carrying out these tasks.

Fourth, the Provincial Party Committee leads the modernization of the Provincial Party Committee's inspection work.

Fifth, the Provincial Party Committee strengthens leadership in summarizing and evaluating practical experiences, drawing lessons learned from promoting industrialization and modernization in the province.

Chapter 4 Summary

Chapter 4 of the thesis focused on analyzing the advantages and disadvantages from the international, national, and post-merger contexts of Bac Ninh province affecting the province's development goals. From this, it proposed five directions for the Bac Ninh Provincial Party Committee to lead in promoting industrialization and modernization in the province. At the same time, the thesis also identifies that in order to realize the strategic goal of making Bac Ninh a centrally-governed city before 2030, seven main groups of solutions need to be implemented synchronously, including two breakthrough solutions for the Provincial Party Committee to lead this process.

CONCLUSION

Industrialization and modernization are inherent aspects of the transition from small-scale to large-scale production. After its merger, Bac Ninh province possesses a strategic geographical location, connecting the northern midland and mountainous regions with the Red River Delta. Currently, Bac Ninh province is designated as a province within the Capital Region and the Northern Key Economic Zone. With its favorable geographical location and significant potential for socio-economic development, by 2025, Bac Ninh province's economic scale is projected to rank 5th nationwide, with many social welfare policies exceeding the national average. This is the result of the accelerated industrialization and modernization process in Bac Ninh province over the past period. However, alongside this, there are still many limitations and shortcomings, requiring the Bac Ninh Provincial Party Committee to continue leading the acceleration of industrialization and modernization in Bac Ninh province in order to achieve the goal of building Bac Ninh into a centrally-governed city before 2030.

The Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization encompasses all activities of the Provincial Party Committee in formulating resolutions and policies on promoting industrialization and modernization, organizing implementation, and inspecting and supervising implementation to accelerate industrialization and modernization in the province, at a higher level, more effectively and sustainably. The thesis identifies six leadership contents and five methods for the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization. It also establishes a content specific to the province's leadership in promoting industrialization and modernization. The thesis draws two profound lessons and

proposes two breakthrough solutions to strengthen the leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization.

Over the past period, the Bac Ninh Provincial Party Committee has made many innovations in the content and methods of leadership to promote industrialization and modernization in the province. However, compared to the goal of promoting industrialization and modernization and the requirements of the task of building and defending the country, the Bac Ninh Provincial Party Committee's leadership in promoting industrialization and modernization still has limitations and shortcomings in both content and methods of leadership. Through leading the promotion of industrialization and modernization in the province, the Bac Ninh Provincial Party Committee has drawn five lessons learned.

To strengthen the leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization in the province, it is necessary to implement seven key solutions simultaneously.

Strengthening the leadership of the Bac Ninh Provincial Party Committee to promote industrialization and modernization in the province requires the simultaneous implementation of 05 main solutions and 02 breakthrough solutions.

The leadership of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization in the province is a broad and complex issue that needs to be studied from many angles. The research results of this thesis are only preliminary findings. Due to the limited knowledge and research resources of the thesis author, the thesis undoubtedly contains shortcomings. The author sincerely hopes to receive feedback from professors, scientists, leaders, managers, and colleagues. The author expresses sincere gratitude.

LIST OF PUBLISHED SCIENTIFIC WORKS BY THE AUTHOR

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2. Ho Thi Hong Nhung (2024), Attracting foreign investment projects - an important driving force for industrialization and modernization in Bac Ninh province, *Journal of Political Theory* (Special issue of the fourth quarter), p. 273.

3. Ho Thi Hong Nhung (2026), Strengthening the leadership role of the Bac Ninh Provincial Party Committee in promoting industrialization and modernization, *Journal of Electronic State Management*, published on January 6, 2026.